

REPORT TO: Portfolio Holder, Environmental Services
AUTHOR/S: Director, Health & Environmental Services

28th January 2016

HEALTH & ENVIRONMENTAL SERVICES DRAFT DIRECTORATE PRIORITIES 2016-21

Purpose

1. To seek the comments of the Portfolio Holder, Environmental Services to suggested high-level Portfolio priorities for financial year 2016-17.
2. This is not a key decision. This matter is before the Portfolio Holder in respect of those activities within the Portfolio delivered by Health & Environmental Services Directorate (H&ES). Comments will also be sought from the Leader of the Council and other Cabinet Members for activities within their Portfolio remits delivered by H&ES.

Recommendations

3. That the Portfolio Holder for Environmental Services comments on and agrees the emerging priorities for his Portfolio to be developed and delivered in the H&ES Directorate Plan for 2016-17, subject to Council agreeing priorities for the SCDC Corporate Plan.

Reasons for Recommendations

4. These draft priorities reflect the emerging priorities endorsed by Cabinet in November 2015, refresh on-going work within the Directorate to implement changes and improvements set out in the 2015-16 SCDC Corporate Plan, as well as technical matters raised by officers.

Background

5. Work on developing key service priorities for 2016-17 has been undertaken as part of the SCDC corporate service planning process. This resulted in Cabinet agreeing in November 2015 to consult on 4 emerging corporate priorities:
 - (a) Living Well (LW). Creating healthy, sustainable and resilient communities. To include addressing the needs created by an ageing population and early intervention to support improved mental health and emotional well being.
 - (b) Homes for our Future (HFF). Securing the delivery of a wide range of housing to meet the needs of existing and future communities. To include a broad range of tenures, self-build, direct delivery and more consumer choice.
 - (c) Connected Communities (CC). Ensuring connectivity, collaboration and infrastructure delivery to support our world class economy. To include digital and transport infrastructure.
 - (d) Entrepreneurial Council (EC). Adopting a commercial and business-like approach to delivering the best possible services for residents at the lowest possible cost. To incorporate maximising opportunities for external funding and income generation, whilst minimising demands.
6. The draft priorities for the H&ES Directorate, including those for the Environmental Services Portfolio, are set out in Appendix 1 to this report. They reflect the emerging corporate priorities and refresh the actions and commitments set-out in the 2015-16 SCDC Corporate Plan.
7. A separate business plan is being prepared for the SCDC / Cambridge City Single, Shared Waste Service. Suggested SCDC priorities for consideration in this Shared Service are included in Appendix 1 under "Single, Shared Waste Service".
8. The final draft of the H&ES Directorate Plan will continue to be developed to reflect political priorities set out in the SCDC Corporate Plan, service and partner intelligence, and officers' professional insights. The final H&ES Directorate Plan will be published in March 2016.

Considerations

9. The Service Plan and Improvement priorities are designed to:
- (a) Reflect new, emerging priorities identified in the draft Corporate Plan
 - (b) Refresh and update specific Corporate Aims and Actions, particularly those started as part of the 2015-16 Corporate Plan.
 - (c) Maintain current areas of good performance.
 - (d) Address areas for improvement.

Options

10. The Portfolio Holder for Environmental Services is invited to further shape and influence the development of these draft priorities into the final service plan.

Implications

11. Financial	These draft priorities will help refresh the South Cambridgeshire DC Medium Term Financial Strategy and the development of detailed service budgets and efficiency targets for 2016-17.
Legal	The detailed implications of legislative changes will be considered during the development of the detailed service plan.
Staffing	It is anticipated that the Service Plan will be delivered within staff resources as set out in the SCDC MTFS.
Risk Management	Detailed risk treatments will be developed in the final plan.
Equality and Diversity	No implications identified at this time.
Equality Impact Assessment completed	No. Any policy changes arising from the service planning process will be subject to detailed Equality Impact Assessments before the final draft of the service plan is presented for agreement.
Climate Change	There are clear climate change benefits to be delivered from reducing the amount of waste sent to landfill. The final, detailed Directorate plan will be assessed for climate change impacts.

Consultations

12. The draft Corporate Priorities are currently out to consultation. These draft Directorate priorities reflect the Corporate Priorities and make use of H&ES staff views. Partners have also contributed through the development of priorities for the Local Health Partnership, Crime & Disorder Reduction Partnership and RECAP Waste Partnership.

Consultation with Children and Young People

13. The SCDC Youth Council engaged in a consultation exercise and at a meeting attended by the Portfolio Holder in December 2016, prioritised improved access-to-services, improving men. Members of the Youth Council also helped to develop a Children, Young People & Families Plan which will inform the final detail of the H&ES Directorate Plan.

Effect on Strategic Aims

14. The Service Plan proposals will contribute to the delivery of all relevant strategic objectives of South Cambridgeshire DC, translating the Council's Aims, Approaches and Actions into H&ES Directorate Plan deliverables.

Conclusions / Summary

15. These draft Directorate Plan priorities reflect the emerging Council Aims, Approaches and Actions and will be refined and developed in the light of consultations, discussions and budget planning over the next 2 months.

Background Papers:

The 3A's Corporate Plan and MTFS presented to Cabinet in November 2015.

<http://moderngov/documents/s82908/Corporate%20Plan%20report.pdf>

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